#### **Selling to the Prime Contractors**

Presentation for the University of Alabama in Birmingham Small Business Conference

MARCH 29, 2006

J. Jeffrey Irons, President, Ironsclad Solutions, Inc.





Business and Strategy Development Specialists

# **Today's Questions and Discussion**

- Who has tried to sell to a prime(s)?
  - How do you sell to a prime?
- Who has an existing prime contract?
  How did that happen?
- Product or Service?
  - Know your CONCISE offering



### First Steps to Selling to a Prime

#### First stop: Small business office (SADBU)

- Email, call, email, call...push for an introductory SADBU capabilities meeting
- Bring your capabilities statement/presentation in THEIR format (don't know it? Then ask.)
   ✓Clearly define your niche

✓Prime answer may be – "Not at this time."

- Capabilities from your strategic plan
- You want names, emails and phone numbers
   ✓ Agree on the next steps
- You are not an 8(a) first, but last



## **Getting that First Contract**

- What does the customer want?
  - Are you selling the right product?
  - Do you have the best solution?
- Are relationships important?
- Know your market niche
  - What is the difference between commercial and government sales?
- Politics as part of the process
- Know your customer's requirements
  - Your competitors know them
- Why are you in this at all?



## From Whom do You Buy?

- As a customer, what traits do you seek in a seller?
- How important are relationships in your buying decisions?
- If products are the same quality and price from whom will you buy?
  - A stranger? Why?
  - Someone you know/like? Why?
- How do customers buy their products?
  - Are your customers different from you?
- First contracts often come from previous work relationships with someone at the prime
  - Relationship based Knows what you offer
  - Closing a "cold call" is almost impossible



### How do You Win New Business?

- Is it the best technical solution?
- Is it the best political solution?
- One example –
- You may offer the prime both a technical and a political solution – if they need what you offer, AND you can help them politically

### **Small Business Observations**

- Most small businesses do not state their niche clearly – what specifically do you do?
- Most small businesses do not have a strategic plan (10 pages or less)
  - Clearly state your vision and mission
  - Define your market space
  - Outline the types of opportunities (niche)
  - How we are going to "get there"
    - ✓ Focus

7

- ✓ Targets
- $\checkmark$  No "pop-ups" that do not fit in the plan
- Finances are important but they are not the vision
- Everyone must understand the vision/plan

## Have a Business Development Process in Place

- Opportunity qualification process (12 questions)
  - ALL new business opportunities go through this gate (not just "b in s")
  - Fits the strategic plan
- Capture plan (3 pages)
  - The 30-60 day plan including briefing, meetings, white papers, political, etc.
- Communications plan
  - To your stakeholders



## Conclusions

- Always start with the small business office
  - Have your CLEARLY defined capabilities in their format
- Know what the customer wants
  - ASK THEM
- Relationships are important
- Do you offer the best solution(technical and political)
- Strategic Plan
  - Post it on your web page
- New Business Process
  - Need one
- Let me know if I can help –



Ironsclad@comcast.net, or www.ironSclad.com